



2025 Report to the Greenville Health Authority

This annual report to the Greenville Health Authority provides information in support of Prisma Health–Upstate’s responsibilities contained in the Lease and Contribution Agreement that exists between the parties. Also noted in the content of this report is the relevant section pertinent to that lease agreement.

Table of contents

Increase accessible, affordable care	4
Advance population health	6
Improve quality and safety	10
Be responsible stewards of resources	10
Remain the area’s employer of choice	11
Transform health care	13
Appendix	16
Overall Prisma Health FY 2025 Performance Scorecard	17
General summary of Prisma Health–Upstate insurance coverages	18
2025 DHEC license renewals for Prisma Health–Upstate	19
Prisma Health–Upstate and subsidiaries FY 2025 finances	20
Greenville Health Authority FY 2025 finances	22
Memorandum of lease	25
Prisma Health–Upstate Board of Directors	30

NOTE: This report spans a primary time frame of Fiscal Year 2025 (October 2024–September 2025).

Increase accessible, affordable care

(Compliance with lease sections 3.11a, 3.11b, 3.11c, 3.11d, 3.11e)

Community benefit report

(3.11a, 3.11c, 3.11e)

Prisma Health uses guidelines set by the Catholic Health Association (CHA) allowing for equitable comparisons of community benefits among health care institutions. In recognizing the importance of community outreach in ensuring a high quality of life for all residents in the region, Prisma Health in the Upstate offered support in a variety of ways during Fiscal Year 2025 (October 2024–September 2025).

To help meet the medical needs of Upstate citizens who have no health care coverage and cannot afford to pay for medical services, we provided \$175.9 million in charity and government-sponsored health care (at cost) in Fiscal Year (FY) 2025.

Community benefit programs encompass community health services, education of health professionals, subsidized health services, research, and financial and in-kind contributions. In addition to offering health fairs, screenings and information sessions, our organization works with community groups and educational institutions to train health care workers and to ensure access to basic medical services for everyone.

Prisma Health: Upstate only (FY 2025)

Net cost of charity and Medicaid services	\$175.9 million
Support to the community and community health partners	\$109.7 million
Benefits recognized by CHA (rounded).....	\$285.6 million

Medicare shortfall and bad debt (at cost) also are benefits that the health company provides. The Medicare shortfall represents \$407.6 million of unpaid costs when reimbursement falls short of the actual cost of care. Bad debt, which totaled \$118.9 million, occurs when patients are unwilling or unable to pay for services and do not seek charity care.

Medicare shortfall.....	\$407.6 million
Bad debt	\$118.9 million
Additional benefits recognized by American Hospital Association	\$526.5 million

TOTAL QUANTIFIABLE COMMUNITY BENEFIT (rounded).....	\$812.1 million
--	------------------------

These figures and amounts are reported based on information through Sept. 30, 2025 (as of Jan. 29, 2026), and are subject to change.

Medicare and Medicaid participation

(3.11b, 3.11c, 3.11e)

Our organization has long been committed to providing care for the Upstate. To fulfill this commitment, Prisma Health takes part in Medicare and Medicaid programs.

In FY 2025, Prisma Health in the Upstate provided \$1,819,770,403 in care for Medicaid patients and \$6,726,029,480 in care for Medicare patients. This care was received at our Upstate hospitals and practices/facilities (see below).

FY 2025	Total charges	Payor mix by total charges
Private/Managed care insurance	\$5,599,585,727	37.6%
Medicaid	\$1,819,770,403	12.2%
Medicare	\$6,726,029,480	45.2%
Self-pay/Charity	\$750,896,063	5%
Grand total	\$14,896,281,673	100%

Increase access and provide new services

(3.11a, 3.11e)

The following highlights several examples of how Prisma Health **increased access** to care and brought **new services** to the Upstate in FY 2025:

- In FY25, the Upstate medical group grew by a net 56 physicians/advanced practice providers compared to FY24.
- Prisma Health broke ground on a \$138 million inpatient behavioral health hospital in the Upstate.
- Prisma Health announced that it is beginning work on a \$350 million expansion at Greer Memorial Hospital.
- Prisma Health expanded access to robotic-assisted surgery across all its hospitals, bringing advanced surgical care closer to home for patients throughout South Carolina.
- Several new Urgent Care locations opened throughout the Upstate, including Boiling Springs, Cherrydale, Clemson, Laurens and Mauldin.
- Prisma Health Cancer Institute was awarded \$17,500 from American Cancer Society to support transportation for patients with cancer – helping ensure that more patients can access timely care without transportation challenges interrupting their treatment plans.
- Prisma Health announced an expansion of orthopedic services in Laurens County – including the addition of freestanding offices for its orthopedics practice and supporting outpatient therapies – as part of an approximately \$2 million project.
- Prisma Health tripled patient access to outpatient behavioral health services in the Upstate with the opening of its new \$3.7 million Behavioral Health & Wellness Pavilion at Greenville Memorial Hospital.
- Prisma Health Transplant Center launched its liver transplant program, expanding local accessibility to lifesaving treatment. The center completed 134 kidney and pancreas transplants and 10 liver transplants in FY25.
- Prisma Health Children’s Hospital–Upstate opened a new \$7.5 million pediatric cancer and blood disorders unit.
- Oconee Memorial Hospital opened a new \$7.8 million behavioral health emergency care unit, providing specialized care for patients experiencing a psychiatric or substance use disorder crisis.
- Prisma Health opened a new \$32 million outpatient surgery center in the Upstate, offering easy access and convenience for patients having same-day discharge procedures.
- Oconee Memorial Hospital more than doubled the size of its emergency department with the opening of a new \$15 million expansion.
- Prisma Health in the Upstate completed 66,206 screening mammograms in FY25.
- In FY25, 121 community members enrolled in Prisma Health’s Prevent Cancer–Greenville program, totaling 779 visits. A yearly visit for those age 18+ includes a complete health risk analysis (with body composition measurements), education and referrals. The initial and ongoing annual visits are free, thanks to philanthropic support. Seven participants were diagnosed with cancer in 2024, and 47 participants have been diagnosed with cancer since enrolling in the study.
- In FY25, approximately 72 Upstate businesses partnered with Employer Health Services to improve the health of their employees and better manage the costs.

Advance population health

(Compliance with lease sections 3.11a, 3.11b, 3.11d)

Community Health Needs Assessment Report

(3.11b)

Prisma Health conducted its triennial Community Health Needs Assessment in 2025. Feedback identified the **top three health concerns for the South Carolina communities we serve:**

1. Mental health, 2. Overweight and obesity, and 3. Diabetes.

The insights in this report will guide how we focus our resources, collaborate with community partners and continue to transform the health care experience for the communities we serve.

Click [here](#) or scan the QR code to review the 2025 report.



Accountable Communities initiatives

(3.11a)

AccessHealth

Prisma Health AccessHealth programs collaborate with community partners, including free medical clinics, to enhance access to care and services for individuals facing challenges. Despite a slight rise in inpatient admissions in FY25, the Upstate AccessHealth programs successfully achieved a notable 10% reduction in Emergency Department (ED) use among enrolled patients. Since their establishment, Upstate AccessHealth programs have provided assistance to more than 20,307 uninsured patients.

AccessHealth Greenville and AccessHealth Mountain Lakes help any eligible uninsured person in Greenville, Laurens, Oconee and Pickens counties gain access to care. The multidisciplinary care team includes social workers, community health workers, community paramedics and program navigators. The team continues to explore ways to expand the breadth of its reach and impact by partnering with medical groups, local community partners, free clinics and federally qualified health centers.

Summary

- 38% decrease in inpatient use in Oconee and Pickens counties from January–June 2025.
- 64% decrease in ED use in Greenville and Laurens counties from January–June 2025.

PASOs

PASOs, meaning “steps” in Spanish, facilitates collaboration between the Latinx community and local service providers to strengthen and support families in South Carolina. The organization offers culturally responsive education on family health, early childhood and access to care. Additionally, PASOs provides individualized guidance for participants requiring resources and partners with health care and social service providers to enhance the effectiveness of their services.

During FY25, the PASOs Program team in the Upstate provided 2,971 interventions to 1,332 individual patients.

Social determinants of health resources provided:

- Financial assistance (medical bills, utility and rent support)
- SNAP (Supplemental Nutrition Assistance Program)
- WIC (Special Supplemental Nutrition Program for Women, Infants and Children)
- Local food banks

- Transportation to and from medical appointments
- Legal referrals to family and immigration attorneys
- School support
- Language access
- Patient advocacy

Access to care provided:

- Primary care provider support
- Specialty care support
- Prenatal care support
- SC Medicaid application
- Education on appropriate use of hospital, ED and urgent care facilities
- Medication assistance support
- Hospitalization or surgery follow-up

Diabetes Prevention Program

This evidence-based, yearlong initiative is crucial in preventing or delaying Type 2 diabetes. For FY25, 276 participants started the program (238 completed the full program, an 86.2% retention rate). A total of 17 cohorts were offered during this FY.

Participants achieved a 7% average weight loss, totaling 2,535.7 pounds (5% weight loss is considered CDC's gold standard). On average, active participants saw a 0.42 reduction in their A1c levels (0.1 reduction is gold standard for the CDC).

Notably, 40% of participants come from under-resourced or distressed communities. Virtual and in-person options are offered to accommodate the varying needs of the program's participants.

Mobile Health Clinics

The Prisma Health Mobile Health Clinic provides preventive health care for those facing barriers to accessing care by serving communities with high rates of preventable illnesses, hospitalizations, and ED and emergency medical services (EMS) use.

Upstate Mobile Health Clinic

- 974 patient visits completed (flu shots, urgent care visits)
- 90% of patient population is uninsured
- 9 community clinic sites visited
- 260 flu shots given

Nurse-Family Partnership

Nurse-Family Partnership empowers first-time at-risk moms to transform their lives and create better futures for themselves and their babies. With the help of a BSN-prepared registered nurse, the program provides home visits during pregnancy and up until the child's second birthday to eligible women in Greenville, Oconee and Pickens counties.

Focus areas include:

- Improving pregnancy outcomes by partnering with moms to engage in preventive health practices, including prenatal care from their health care providers, improving their diets and reducing any use of habit-forming substances.
- Improving child health and development by assisting families to provide responsible and competent care.
- Enhancing the financial independence of families by assisting parents in formulating a vision for their future, strategizing for additional pregnancies, pursuing ongoing education and securing employment.

FY25 data (Q1–Q3):

- 1,733 completed visits
- 70 pregnant women served
- 46 babies born
- 724 referrals received
- 64 new enrollments
- 191 families served

Health outcomes:

- 87% of children completed well-child visits on schedule
- 94% achieved safe sleep practices
- 93% of moms completed postpartum visits

Bradshaw Institute for Community Child Health & Advocacy

The Bradshaw Institute for Community Child Health & Advocacy, part of Prisma Health Children's Hospital, works to create healthy and safe communities, increase access to care for those experiencing vulnerabilities, provide evidence-based strategies to improve health literacy, and ultimately become a best practice leader. Made possible by a legacy gift in 2016, the institute's funding comes from various sources: grants, philanthropy and operational dollars.

What follows is a sample of the team's activities or statistics in the Upstate during FY25:

- Pediatric Support Services throughout our ambulatory pediatric practices made 3,332 referrals in the Upstate market:
 - 1,390 sent to resource navigation (mental health navigation, food navigation, other resource navigation)
 - 1,570 to ambulatory care management (RN case management, social work, behavioral health care management)
 - 266 sent to Upstate medical legal partnership
 - 96 sent to other departments or returned to the provider with recommendations
- 247 families with identified food insecurity were referred to FoodShare and provided with biweekly assistance with fresh produce for nine months at no cost. This was provided through a partnership with LiveWell Greenville and Mill Village Farms.
- Supported implementation of Prisma Health's Findhelp resource platform, which connects patients and community members to programs that address social care needs. 12,599 individuals in the community used the platform to search for assistance from implementation on Aug. 12, 2025, through Sept. 30, 2025.
- Expansion of Pediatric Support Services to 8 additional primary care practices in August.
- 301 total visits occurred at school-based health centers between Nov. 2024 through May 2025. 372 Tdap, HPV and meningococcal vaccinations were administered to 161 Greenville County students.
- Health educators provided personalized pediatric injury prevention education to 2,906 families at Greenville Memorial, Greer Memorial, Oconee Memorial and Patewood hospitals before their baby's discharge from Newborn Services at Children's Hospital. Also, before discharge, 254 car seats were distributed at no cost, and staff performed 183 car seat inspections. Of the 2,906 families, 403 of those were provided with newborn injury prevention education in Spanish.
- The team maintained 20 permanent Child Passenger Safety Inspection Stations in the community, including the on-site station at Greenville Memorial Hospital.
- In June 2025, partnered with Greenville Fire Dept. to expand safe sleep education and provided them with staff training resources and 5 pack-n-plays.
- Provided car seats to the Dream Center in Easley for the 14 kids living there and taught a staff and parent education class on proper use when transporting the kids to daycare or appointment.

- Initiated car seat assistance program at 9 pediatric offices.
- Added car seats and pack-n-play cribs for purchase at Buddy's Safety Store Upstate, a dedicated space within the gift shop where families can purchase discount safety items following delivery; since March 2025, 83 items have been sold, some replacing expired or counterfeit car seats.
- 102 cribs were supplied through Cribs for Kids to inpatient families at Greenville Memorial, Greer Memorial, Oconee Memorial and Patewood hospitals, and 15 cribs given to community families through partnerships with Greenville County Schools Social Work, Prisma Health Rural Peds, Nurse-Family Partnership, Healthy Start and Presbyterian College.
- Launched OB Tours for the Spanish community in partnership with PASOs and Healthy Start–Upstate; 8 tours have been completed with 47 moms, 31 care partners for a total of 78 people educated/attending the tour.
- 6 media interviews and articles published on safety.
- To help keep children healthy and dry, 203,720 diapers were distributed via our Diaper Bank to over 1,000 families in need.
- 978 students participated in the Wheels to Wellness Bicycle Skills Clinic; participating students were provided and fitted with helmets (helmets provided with funding from Molina Cares).
- 165 gun locks have been distributed throughout the Upstate community.
- 46 of our medical residents were trained in community health and advocacy; 1 resident completed an advanced advocacy track.
- 30 trainings on ACEs, self-regulation and emotional well-being for educators, students and caregivers.
- Participated in 34 community events where staff shared health promotion and injury prevention information.
- Team members completed 23 presentations at local, state and national conferences.
- 6 research studies were published, with 3 under peer review.
- Staff members collectively participated in 27 different coalitions and committees.
- Finalized the 2025 Community Health Needs Assessment and initiated planning for the 2025-2028 Pediatric Community Health Improvement Plan.

Improve quality and safety

(Compliance with lease sections 3.11a, 3.11b, 3.11d)

The following highlights several examples of how Prisma Health continued to offer **high-quality, safe care** to its Upstate patients in FY25:

- Prisma Health received the NRC Health® Excellence in Patient Experience Award.
- ECRI, a global independent health care and patient safety nonprofit, named Prisma Health the winner of its 2025 Health Technology Excellence Award, which honors organizations for implementing exceptional initiatives to improve patient safety, reduce costs or otherwise facilitate better strategic management of health technology.
- Nine Prisma Health hospitals earned “A” rankings in the spring 2025 measurement period from The Leapfrog Group. All Upstate hospitals earned “A” rankings. Only two health systems in the United States have more Leapfrog Top Hospitals than Prisma Health.
- The American Association of Critical-Care Nurses recognized the Surgical Trauma ICU team at Greenville Memorial Hospital with a gold Beacon Award for Excellence.
- The Institute for Healthcare Improvement and The DAISY Foundation awarded the individual DAISY Award® for Extraordinary Nurses in Patient Safety to Ashley Smith, a nurse manager of cardiac telemetry and the rapid assessment unit at Oconee Memorial Hospital.
- Prisma Health and Clemson University launched the Center for Human Factors in Health Care, with the goal of improving safety, efficiency, outcomes and the overall experience for both patients and health care workers.

Be responsible stewards of resources

(Compliance with lease sections 1.8 and 3.11d, 3.11e)

Annual commitment to Greenville County and its municipalities

(3.11d)

Pursuant to the Lease, Prisma Health is pleased to provide funding to the GHA for an annual commitment of \$1 million to Greenville County and \$1 million divided among the incorporated municipalities within Greenville County. The annual commitments were provided to the county and its municipalities in March 2025 to support programs and services that enhance the health and well-being of Upstate communities.

Municipality/County	Population based on 2020 census	FY25 GHA award based on census data
Fountain Inn	10,416	\$ 60,449.19
Greenville	70,720	\$ 410,423.07
Greer	35,308	\$ 204,909.76
Mauldin	24,724	\$ 143,485.58
Simpsonville	23,354	\$ 135,534.79
Travelers Rest	7,788	\$ 45,197.61
Greenville County	569,475	\$ 1,000,000.00

This annual commitment continues for the life of the Lease between Prisma Health–Upstate and GHA.

Healthy Greenville and Healthy Greenville, Too! grants

(3.11d)

Pursuant to the same Lease, Prisma Health is pleased to provide funding in the amount of \$4 million annually to the GHA so that it may award grants to improve the health of the Greenville County community. This funding has enabled the GHA to pledge more than \$38 million in yearlong and multiyear grants.

This \$4 million in annual funding continues for the life of the Lease between Prisma Health–Upstate and the GHA.

Insurance coverage and licensures

(3.11d)

The ability to maintain insurance coverage and the appropriate licenses for our facilities and services highlights Prisma Health's dedication to quality as well as our commitment to protecting and maintaining our resources.

Please refer to Appendix Page 18 for a summary of insurance coverages.

Please refer to Appendix on Page 19 for a list of licensures expiring in the next year.

Prisma Health financial statements

(3.11e)

Please refer to Appendix Page 20 for these FY25 financial statements. For a complete scorecard listing, see Page 17.

Remain the area's employer of choice

(Compliance with lease section 3.11e)

The following highlights several examples of how Prisma Health continued to serve as the **employer of choice** in the Upstate and beyond in FY25:

- Measured during Prisma Health's annual team member engagement survey, engagement rose from 84.99% in 2024 to 86.7% in 2025 for team members. Similarly, physician engagement rose from 78.44% in 2024 to 82.62% in 2025, placing the medical group significantly higher than national benchmarks, and among the best. The survey is administered through a nationally recognized, best-in-class behavioral science and people analytics platform. Evaluating far more than satisfaction, questions measure participation and enthusiasm in ways that are linked to positive business outcomes.
- During Prisma Health's annual Team Member Giving Campaign, team members raised more than \$355,000 – a remarkable achievement that directly supports projects, programs and services that enhance care for our patients and provides meaningful support to our team members.
- Consistent and comprehensive wage increases were implemented for all team members.
- Forbes magazine named Prisma Health as one of South Carolina's best employers and one of America's Best Employers for Tech Workers.
- Prisma Health was named to Fortune's 2025 list of America's Most Innovative Companies – one of only 36 health systems recognized in the nation and the only one in South Carolina.
- Prisma Health was recognized as a national Platinum Workplace Well-being employer by Aetna, celebrating comprehensive strategies in emotional, physical, financial and whole life wellness.
- Inspire, Prisma Health's recognition platform, received an international A-List Award for Innovation from Achievers for a new integration that allows team members to view recognition from both patients and colleagues in one space. The update shines a light on team member excellence and provides a more complete sense of the difference each team member makes on the lives they touch.

Fast facts for the Upstate

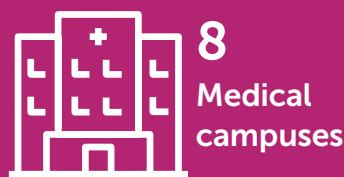
Facilities

Medical campuses 8
Total hospitals (including specialty) 11
Physician practice sites 289
Licensed beds 1,475
Licensed NICU/Special Care bassinets 89

Prisma Health team

Total employed team members: 18,954
Employed physicians: 1,540
Physician assistants: 174
Registered nurses: 5,481
Nurse practitioners: 460
Nurse midwives: 12

Prisma Health facilities (Upstate)



Prisma Health team (Upstate)



Transform health care

(Compliance with lease sections 3.11a, 3.11d, 3.11e)

The following highlights several examples of how Prisma Health continued to transform health care in the Upstate in FY 2025:

- Prisma Health launched the Sickle Cell Lifespan Center, a newly expanded, systemwide program designed to provide comprehensive, multidisciplinary care for patients with sickle cell disease – from childhood diagnosis through adulthood.
- Prisma Health expanded its partnership with Siemens Healthineers to help elevate the standard of cancer care, including providing cancer patients with more precise and personalized care through AI-driven treatment and planning processes that adapt to tumor and anatomical changes in real time to protect healthy tissue.
- Prisma Health brought da Vinci 5, the most advanced surgical technology in the world, to Oconee Memorial Hospital.
- The Home Recovery Care program launched in 2019 in Greenville reached a major milestone in serving more than 2,000 patients. As one of the first health care systems in the region to scale this innovative model, Prisma Health continues to redefine care delivery, making health care more accessible and patient centered.
- A new 3T functional magnetic imaging (fMRI) machine at Oconee Memorial Hospital offers next-generation, non-invasive scanning technology and provides faster, higher quality medical imaging than previously available on the community hospital campus.

Academics and research

(3.11a)

The Prisma Health Education and Research Institute (formerly Health Sciences Center) is the system's academic health center with strong, strategic relationships among three universities: Clemson University, Furman University and the University of South Carolina. Additionally, Prisma Health has numerous affiliation agreements with colleges and universities across the Palmetto State. The institute's greatest asset is the Prisma Health clinical learning environment, which touches approximately 8,362 students a year in clinical training, research, exploratory opportunities, shadowing and pipeline programs (more than 3,916 of those students are in the Upstate). In addition, the strength of the institute is deeply embedded in clinically relevant research partnerships with faculty, scholars and students that improve care.

Prisma Health Academics consists of a research, teaching and innovation platform focused on advancing health care delivery, formulating new care models and developing our future workforce. The vibrant clinical learning environment fosters teaching and learning, creates space for innovation and ultimately presents opportunities to improve patient outcomes through research.

The bottom line? These academic programs, research innovations and other opportunities mentioned above enhance our ability to create the future health care workforce through enhanced access, advances in medical care and focused recruitment during a time of national shortages.

Snapshots for FY25

Academics (Upstate)

- Residents: 328 in 14 residencies
 - Greenville: 238 residents across 10 programs and 39 fellows across 11 programs
 - Greer: 73 residents across three programs and no fellows or fellowships
 - Seneca: 17 residents across one program and no fellows or fellowships
- Fellows: 39 in 11 fellowships
 - Greenville: 39 fellows across 11 programs
- Medical school students: 435
- Student learners: 3,916 (high school, undergraduate, graduate or professional students not listed above who rotate at Prisma Health)
- Student placement at Prisma Health: 79 departments in 163 facilities
- One of only 120 academic health centers in the nation
- Affiliated on-campus medical school: University of South Carolina School of Medicine Greenville; affiliated on-campus nursing school: Clemson University
- Prisma Health trains more primary care residents than all other graduate medical education programs combined in South Carolina

Research (systemwide data only available)

- Number of submitted proposals requesting external funding: 225* valued at \$93.4 million
- Number of submitted proposals awarded external funding: 177** valued at \$43.3 million
- Active studies in Epic: 716
- Total number of patients active on a study in Epic: 5,996
- Research studies across all Prisma Health: 2,228, including 631 new studies

*A sponsored program is a project, normally in the form of a grant or contract or cooperative agreement, funded from external sources including federal, state and local governments or private corporations/foundations.

**The award of a contract or grant creates a legal relationship to achieve a purpose or objective under specified conditions.

Diversity and inclusion

(3.11e)

Prisma Health strives to meet people where they are; create a positive experience for patients, guests and team members; and establish an environment of respect for all patients and team members.

We believe that different voices, lived experiences and backgrounds nurture our workplace culture and lead to better communication, discussions, decisions and outcomes.

Together, our individual stories make us stronger and allow us to be the difference as we transform health care. When our team members succeed, our patients and communities succeed, and we are driven to support and assist every team member to feel visible, valued and welcomed.

In FY25, Prisma Health launched Belonging Communities. Formerly known as Business Resource Groups, these communities unite passionate team members around shared interests, fostering deeper connections and going beyond traditional identity and social dimensions.

Through this new model, Prisma Health aims to create transformative opportunities for greater impact within our organization and the communities we serve.

Upstate Philanthropy and Community Engagement

(3.11e)

In FY25, Prisma Health's South Carolina-based nonprofit organization housed three affiliated 501(c)(3) foundations in the Upstate: Prisma Health–Upstate Foundation, Oconee Memorial Hospital Foundation and Baptist Easley Foundation. Collective philanthropic efforts in FY25 exceeded \$19 million, thanks to the generosity of more than 5,150 donors contributing cash, pledges, planned gifts and in-kind donations to enhance local patient care. Contributions also supported research, equipment, education and training and community wellness initiatives. Additionally, the foundations and their collective boards of directors engaged their respective communities through events and other activities to benefit the communities they serve.

FY25 highlights include:

- The Prisma Health–Upstate Foundation launched its Hope Forward Campaign for the new Behavioral Health Hospital in Easley with a \$1M commitment from the Sargent Foundation, led by trustees Dr. Robert and Teresa Wilson.
- Oconee Memorial Hospital Foundation successfully completed its Building Hope capital campaign to expand the Cancer Institute–Seneca, raising \$4.3M to help meet growing cancer care needs.
- The Baptist Easley Foundation's annual Gala and Festival of Lights events raised more than \$120,000 to help support the purchase of a new CORI orthopedic robot for Baptist Easley Hospital, facilitating innovation in surgical care.
- The Prisma Health–Upstate Foundation celebrated a \$1.5M commitment from Samaritan Biologics to create an Endowed Chair of Obstetrics and Gynecology at Prisma Health–Upstate. The endowment will provide a sustainable source of funding to address the most pressing issues in maternal-child health and serve as a catalyst for innovation in policy, practice and education.
- Oconee Memorial Hospital Foundation's Women in Philanthropy group grew to 91 passionate women who care deeply about health care philanthropy and want to learn more about pertinent health care issues in their community. Since its inception six years ago, the group has given more than \$400,000 to support programs and services at Oconee Memorial Hospital.
- The Baptist Easley Foundation is working to meet the growing needs of the community by raising funds to support hospice and palliative care. Palliative care is specialized medical care for people with serious illnesses that focuses on reducing symptoms, pain and stress – whatever the diagnosis. The goal is to improve quality of life for both the patient and family.

Appendix

Overall Prisma Health FY 2025 Performance Scorecard.....17

General summary of Prisma Health–Upstate insurance coverages 18

2025 DHEC license renewals for Prisma Health–Upstate 19

Prisma Health–Upstate and subsidiaries FY 2025 finances20

Greenville Health Authority FY 2025 finances 22

Memorandum of lease..... 25

Prisma Health–Upstate Board of Directors30

Prisma Health FY 2025 Performance Scorecard

(3.11e)

	Goal	Measurement
SERVICE	Improve Patient Experience as measured by Likelihood to Recommend – Acute Care/Med Group/Post-Acute Composite FY 24 Performance: 85.5% (5) FY 25 Budget: 84.1% FY 25 Performance: FINAL 85.2	1. Less than 83.9% 2. 84.0% 3. 84.1% 4. 84.6% 5. 85.2%
PEOPLE	Improve Employee Engagement Index FY 24 Performance: 85 (5) Budget FY 25: 84% FY 25 Performance: FINAL 86.7%	1. Less than 82 2. 82 3. 84 4. 85 5. 85.5
QUALITY	Improve Clinical Excellence as measured by Quality and Patient Safety Dashboard FY 24 Performance: 99.7 (5) FY 25 Performance: FINAL: 91.2	1. 80 (less than 80) 2. 85 (80-84.9) 3. 90 (85-89.8) 4. 95 (90-95) 5. 100 (95.1-100)
GROWTH	Improve volumes in the following categories from prior and to budget (total volume (Inpt. DC, ED, Physician Practice Visit, OP Visits)): FY 24 Performance: 9,023,373 (5) FY 25 Budget: 9,964,459 FY 25 Performance: FINAL 10,947,152	1. < 9,865,063 visits 2. 9,865,063-9,914,636 visits 3. 9,914,637-9,964,459 visits 4. 9,964,460-10,014,282 visits 5. >10,014,282 visits
FINANCE	Improve Labor (Salary) Cost per Adjusted Discharge FY 24 Performance: \$8,970 (5) FY 25 Budget: \$9,364 FY 25 Performance: FINAL 8,983	1. 9,738 2. 9,551 3. 9,364 4. 9,177 5. 8,990
FINANCE	Operating Margin FY 24 Performance: \$311,999 (5) FY 25 Budget: \$324,000,000 FY 25 Performance: FINAL \$462,493,632	1. <\$315,395,000 2. \$315,395,000 3. \$324,000,000 4. \$331,200,000 5. \$338,400,000
FINANCE	Operating Margin % FY 24 Performance: 4.7% (5) FY 25 Budget: 4.5% FY 25 Performance: FINAL 6.5%	1. --- 2. --- 3. 4.5% 4. 4.6% 5. 4.7%

General summary of Prisma Health–Upstate insurance coverages

(3.11e)

Summary of Insurance Policies for FY 2025

Line of Insurance Coverage	Comprehensive Property
Comprehensive Property	10/01/2024–10/01/2025
Pollution/Environmental Legal Liability	10/01/2022–10/01/2025
General & Professional Liability Umbrella (Malpractice)	10/01/2024–10/01/2025
Directors & Officers Liability and Employment Practices Liability (D&O/EPL)	10/01/2024–10/01/2025
Fiduciary Liability	10/01/2024–10/01/2025
Cyber Liability	10/01/2024–10/01/2025
Crime	10/01/2024–10/01/2025
Employed Lawyers	10/01/2024–10/01/2026
Managed Care E & O	10/01/2024–10/01/2025
Kidnap & Ransom (Special Crime)	10/01/2023–10/01/2026
Workers' Compensation (in state)	1/01/2025–1/01/2026
Workers' Compensation (out of state)	1/01/2025–1/01/2026
Business Automobile	10/01/2024–10/01/2025
Emergency Vehicles	10/01/2024–10/01/2025
Business Travel & Accident	10/01/2024–10/01/2025
Non-owned Aviation Liability	10/01/2024–10/01/2025
Police Liability (Greenville Health Authority)	10/01/2024–10/01/2025
D&O/EPL (Greenville Health Authority)	10/01/2024–10/01/2025

Further details regarding the insurance coverages available to GHA Trustees upon request.

2025 DHEC license renewals for Prisma Health–Upstate

(3.11e)

Prisma Health–Upstate

Licensed bed list

LICENSE APPLICATION PROCESSING/APPLIED FOR/RENEWED Upstate			
FACILITY/PROGRAM	# Beds	License Number	Expiration Date
Prisma Health Greenville Memorial Hospital	864	HTL- 0936	10/31/2026
Greenville Memorial Hospital	746		
NICU (not included in the 846 count)	80		
Roger C. Peace Rehabilitation Hospital	53		
Marshall I. Pickens Hospital	65		
Prisma Health Patewood Hospital	72	HTL-0933	10/31/2026
General Hospital			
NICU (not included in 72 count)	4		
Prisma Health Laurens County Hospital	76	HTL-0932	10/31/2026
General Hospital			
Prisma Health Greer Memorial Hospital	82	HTL-0934	10/31/2026
General Hospital			
NICU (not included in 82 count)	1		
Prisma Health Hillcrest Hospital	43	HTL-0931	10/31/2026
General Hospital			
Prisma Health Oconee Memorial Hospital	169	HTL-0937	10/31/2026
General Hospital			
NICU (not included in 169 count)	4		
Prisma Health Baptist Easley Hospital	109	HTL-0945	10/31/2026
General Hospital			
Prisma Health Outpatient Surgery Cross Creek	4 OR'S	ASF-0132	10/31/2026
Ambulatory Surgery Facility			
Prisma Health Outpatient Surgery Spartanburg	2 OR'S	ASF-0134	10/31/2026
Ambulatory Surgery Facility			
Prisma Health Outpatient Surgery Patewood	6 Gen OR's / 1 GI Rm/ 1 Px Rm	ASF-0133	10/31/2026
Ambulatory Surgery Facility			
Prisma Health Outpatient Endoscopy Patewood	3 GI Rms	ASF-0185	8/31/2026
Ambulatory Surgery Facility			
Prisma Health Surgery Center–Centennial Way	6 OR's	ASF-0174	9/30/2026
Ambulatory Surgery Facility			
Prisma Health North Greenville LTACH	45	HTL-0935	10/31/2026
Specialized Hospital			
Prisma Health Cottingham Hospice House	15	HPF-0030	10/31/2026
Inpatient Hospice Facility			
Prisma Health Hospice of the Foothills		HPC-0212	10/31/2026
Hospice Program			
Prisma Health SeniorCare PACE–Upstate	140 Participants	ADC-0431	8/31/2026
Adult Day Care Program			
Prisma Health Home Health–Upstate	NA	HHA-0323	10/31/2026
Prisma Health-Upstate Total Licensed Beds	1475		

Prisma Health–Upstate and subsidiaries FY 2025 finances

(3.11e)

Balance Sheet Information

(Dollars in thousands)

As of September 30, 2025

Assets

Current assets:

Cash and cash equivalents	\$ 8,000
Patient accounts receivable, net	493,471
Inventories of drugs and supplies	64,739
Other current assets	42,332
Due from related parties, net	10,044
Total current assets	<u>618,586</u>
Property and equipment, net	713,368
Right-of-use assets	200,154
Investments in joint ventures	6,830
Investments	48,077
Other assets	77,041
Total assets	<u>\$ 1,664,056</u>

Liabilities and net assets

Current liabilities:

Accounts payable	\$ 82,226
Accrued liabilities	198,555
Estimated third-party payor settlements	112,044
Current portion of operating lease obligations	33,173
Current portion of finance lease obligations	1,665
Current portion of long-term debt	2,565
Total current liabilities	<u>430,228</u>

Long-term operating lease obligations, net	184,466
Long-term finance lease obligations, net	3,959
Long-term debt, net	81,317
Other long-term liabilities	88,250
Total liabilities	<u>788,220</u>

Net assets:

Without donor restrictions	767,369
With donor restrictions	108,467
Total net assets	<u>875,836</u>

Total liabilities and net assets	<u>\$ 1,664,056</u>
----------------------------------	---------------------

Prisma Health–Upstate and subsidiaries FY 2025 finances

Statement of Operations

(Dollars in thousands)

For the Year Ended Sept. 30, 2025

Revenue, gains and other support:

Net patient service revenue	\$ 4,166,301
Other revenue	559,410
Gain on sale of business	6,777
Net assets released from restrictions used for operations	6,651
Total revenue, gains and other support	<u>4,739,139</u>

Expenses:

Salaries, wages, benefits, and contracted labor	2,053,374
Supplies and other expenses	2,263,184
Depreciation	79,156
Interest and amortization	863
Total expenses	<u>4,396,577</u>
Operating income	<u>342,562</u>

Nonoperating income (expense):

Investment income, net	943
Net change in value of derivative financial instruments	705
Contributions awarded	(12)
Other	(844)
Total nonoperating income	<u>792</u>
Excess of revenues over expenses	343,354
Parent/subsidiary equity transaction	(347,249)
Increase in interest in affiliated foundations	1,174
Net assets released from restrictions used for capital	36,553
Other	683
Increase in net assets without donor restrictions	<u>34,515</u>

Net assets with donor restrictions:

Increase in interest in affiliated foundations	5,130
Investment income, net	7,517
Contributions, net	8,126
Capital contributions	36,553
Net assets released from restrictions used for capital	(36,553)
Net assets released from restrictions used for operations	(6,651)
Increase in net assets with donor restrictions	<u>14,122</u>

Increase in net assets	48,637
Net assets at beginning of year	827,199
Net assets at end of year	<u>\$ 875,836</u>

Greenville Health Authority FY 2025 finances

Statements of Net Position (In thousands)

	As of September 30	
	2025	2024
Assets		
Current assets:		
Cash and cash equivalents	\$ 3,795	\$ 3,563
Other current assets – restricted	6,000	6,000
Total current assets	9,795	9,563
Assets with limited use – donor restricted	3,438	2,492
Other assets – restricted	88,048	89,689
Total assets	<u>\$ 101,281</u>	<u>\$ 101,744</u>
Liabilities and net position		
Current liabilities:		
Accrued liabilities	\$ 2,261	\$ 2,266
Due to Prisma Health–Upstate	2,534	2,298
Total current liabilities	4,795	4,564
Other long-term liabilities	29,349	29,896
Total liabilities	<u>34,144</u>	<u>34,460</u>
Net position:		
Unrestricted	1,000	1,000
Restricted for specific operating purposes	66,137	66,284
Total net position	67,137	67,284
Total liabilities and net position	<u>\$ 101,281</u>	<u>\$ 101,744</u>

See accompanying notes.

Greenville Health Authority FY 2025 finances

Statements of Revenues, Expenses and Changes in Net Position (In Thousands)

	Year Ended September 30	
	2025	2024
Revenues		
Recoveries of accounts previously deemed uncollectible	\$ 2	\$ 105
Total operating revenues	<u>2</u>	<u>105</u>
Expenses		
Supplies and other costs	<u>103</u>	<u>129</u>
Total operating expenses	<u>103</u>	<u>129</u>
Operating loss	<u>(101)</u>	<u>(24)</u>
Nonoperating activities:		
Investment income, net	146	161
Transactions with Prisma Health–Upstate and Subsidiaries, net	(45)	(137)
Present value adjustment to contribution from Prisma Health–Upstate, Healthy Greenville	4,360	4,438
Present value adjustment to contribution to Greenville County and municipalities	(1,453)	(1,479)
Payments for Healthy Greenville, net	<u>(3,054)</u>	<u>(2,434)</u>
Total nonoperating activities	<u>(46)</u>	<u>549</u>
Excess of revenues (under) over expenses	(147)	525
Net position, beginning of year	67,284	66,759
Net position, end of year	<u>\$ 67,137</u>	<u>\$ 67,284</u>

See accompanying notes.

Greenville Health Authority FY 2025 finances

Statements of Cash Flows (In Thousands)

	Year Ended September 30	
	2025	2024
Operating activities		
Cash receipts from recovery of bad debt	\$ 2	\$ 105
Cash receipts from (payments to) vendors and Prisma Health-Upstate, net	84	(85)
Net cash and cash equivalents provided by operating activities	<u>86</u>	<u>20</u>
Noncapital financing activities		
Noncapital contribution from Prisma Health–Upstate	6,000	6,000
Net cash and cash equivalents provided by noncapital financing activities	<u>6,000</u>	<u>6,000</u>
Investing activities		
Investment income realized	146	161
Payments to Greenville County and municipalities	(2,000)	(2,000)
Payments for Healthy Greenville, net	(3,054)	(2,434)
Net cash and cash equivalents used in investing activities	<u>(4,908)</u>	<u>(4,273)</u>
Net increase in cash and cash equivalents	1,178	1,747
Cash and cash equivalents, beginning of year	6,055	4,308
Cash and cash equivalents, end of year	<u>\$ 7,233</u>	<u>\$ 6,055</u>
Reconciliation of cash and cash equivalents		
Cash and cash equivalents in current assets	\$ 3,795	\$ 3,563
Cash and cash equivalents in assets with limited use – donor restricted	3,438	2,492
	<u>\$ 7,233</u>	<u>\$ 6,055</u>
Reconciliation of operating loss to net cash and cash equivalents provided by operating activities		
Operating loss	\$ (101)	\$ (24)
Adjustment to reconcile operating loss to net cash and cash equivalents provided by operating activities:		
Change in operating assets and liabilities:		
Other liabilities	187	44
Net cash and cash equivalents provided by operating activities	<u>\$ 86</u>	<u>\$ 20</u>

Memorandum of lease



2018077579

MEM/LEASE Book: DE 2549 Page: 4656 - 4661

6 Pgs

October 10, 2018 04:40:41 PM

Rec: \$12.00

E-FILED IN GREENVILLE COUNTY, SC

Timothy J. Haney

STATE OF SOUTH CAROLINA)
COUNTY OF GREENVILLE)
MEMORANDUM OF AMENDED AND
RESTATED LEASE AND
CONTRIBUTION AGREEMENT

THIS MEMORANDUM OF AMENDED AND RESTATED LEASE AND CONTRIBUTION AGREEMENT ("**Memorandum**") is made and entered into as of the 1st day of October, 2018, by and between Greenville Health Authority f/k/a Greenville Health System, a political subdivision of the state of South Carolina ("**Lessor**"), and Upstate Affiliate Organization, a South Carolina nonprofit corporation ("**Lessee**").

RECITALS:

- A. Greenville Health System (n/k/a Greenville Health Authority) and Lessee entered into the Lease and Contribution Agreement dated March 9, 2016 (as amended by the First Amendment to Lease and Contribution Agreement dated September 27, 2016, the Second Amendment to Lease and Contribution Agreement dated July 1, 2017, and the Third Amendment to Lease and Contribution Agreement dated April 1, 2018) (the "**Predecessor Lease**").
- B. Greenville Health System (n/k/a Greenville Health Authority) and Lessee recorded in a Memorandum of Lease and Contribution Agreement in the Office of the Register of Deeds, Greenville County, South Carolina on February 27, 2017 in Book 2507 at Pages 1383-1387.
- C. Lessor and Lessee have entered into that certain Amended and Restated Lease and Contribution Agreement dated October 1, 2018 (the "**Agreement**") whereby Lessor has leased to Lessee, and Lessee has leased from Lessor, certain assets, including the real estate and any improvements now or hereafter located thereon situated in Greenville County and Spartanburg County, South Carolina, more particularly described in **Exhibit A** (the "**Leased Facilities**").
- D. It is the intent of the parties that the Agreement replace the Predecessor Lease in its entirety.
- E. The parties desire to place this Memorandum of record to provide notice to third parties of the existence of the Agreement.

NOW, THEREFORE, the parties hereby agree and state as follows:

- 1. In consideration of the rent and upon the terms and conditions set forth in the Agreement, Lessor hereby leases to Lessee and Lessee hereby leases from Lessor the Leased Facilities.

TO HAVE AND TO HOLD, the Leased Facilities subject to the terms, conditions, and covenants expressed and declared in the Agreement unto Lessee, its successor and assigns,

Memorandum of lease

for a term of thirty-four (34) years commencing at 12:01 a.m. on October 1, 2018 and ending at the close of business in September 30, 2052.

2. Reference is made to the Agreement for a complete statement of the rights and obligations of Lessor and Lessee thereunder.

IN WITNESS WHEREOF, Lessor and Lessee have executed this Memorandum as of the day, month, and year first above written.

WITNESSES:

LESSOR:

Greenville Health Authority f/k/a Greenville Health System, a political subdivision of the state of South Carolina

Anne S. Elfson
Name: Anne S. Elfson

Mary Lynn Puckett
Name: Mary Lynn Puckett

By: Michael Hildebrand
Name: Michael Hildebrand
Title: President

STATE OF SOUTH CAROLINA)
)
COUNTY OF GREENVILLE)

ACKNOWLEDGMENT

The foregoing instrument was acknowledged before me this 9th day of October, 2018 by Michael Hildebrand, the President of Greenville Health Authority, a political subdivision of the State of South Carolina, on behalf of Greenville Health Authority.

Mary Lynn Puckett
Notary Public, State of South Carolina
Name: Mary Lynn Puckett
My Commission Expires: 12/10/2025

Memorandum of lease

IN WITNESS WHEREOF, Lessor and Lessee have executed this Memorandum as of the day, month, and year first above written.

WITNESSES:

LESSEE:

Upstate Affiliate Organization, a South Carolina nonprofit corporation

Heather N. Donahue
Name: Heather N. Donahue

Anne S. Elletson
Name: Anne S. Elletson

By: Spence M Taylor MD
Name: Spence M Taylor MD
Title: President

WITNESSES:

LESSEE:

Upstate Affiliate Organization, a South Carolina nonprofit corporation

Anne S. Elletson
Name: Anne S. Elletson

Mary Lynn Puckett
Name: Mary Lynn Puckett

By: Joseph J. Blake, Jr.
Name: Joseph J. Blake, Jr.
Title: Secretary

STATE OF SOUTH CAROLINA)
COUNTY OF GREENVILLE)

ACKNOWLEDGMENT

The foregoing instrument was acknowledged before me this 9th day of October, 2018 by Spence M. Taylor MD, the President of Upstate Affiliate Organization, a South Carolina non-profit corporation, on behalf of Upstate Affiliate Organization.

Ann W. Lewis
Notary Public, State of South Carolina
Name: Ann W. Lewis
My Commission Expires: 6-30-2025

STATE OF SOUTH CAROLINA)
COUNTY OF GREENVILLE)

ACKNOWLEDGMENT

The foregoing instrument was acknowledged before me this 10th day of October, 2018 by Joseph J. Blake, Jr., the Secretary of Upstate Affiliate Organization, a South Carolina non-profit corporation, on behalf of Upstate Affiliate Organization.

Mary Lynn Puckett
Notary Public, State of South Carolina
Name: Mary Lynn Puckett
My Commission Expires: 12/10/2025

Memorandum of lease

EXHIBIT A

All those parcels of land, with improvements thereon, owned in fee simple by Lessor and situate in the County of Greenville and County of Spartanburg, State of South Carolina, including, but not limited to, those described generally by location set forth below, together with all easements, rights, appurtenances and privileges and all strips, gores, alleys, or ways which may be related to or associated with the land. It is the intention of the parties that this lease cover and include all land and improvements owned by Lessor on the date hereof whether or not specifically listed below. Should it be determined that any parcel or tract has been inadvertently omitted from this list such parcel shall nevertheless be deemed to have been a part of this lease from its inception.

OWNED LOCATIONS:

- Greenville Memorial Medical Campus, 701 Grove Road (Grove Road & West Faris Road addresses), Greenville, SC 29605
 - Greenville Memorial Hospital
 - Roger C. Peace Hospital – Rehabilitation
 - Marshall I. Pickens Hospital – Behavioral Health
 - Employee Services Center
 - Health Sciences Education Building I USC School of Medicine Greenville
 - Central Energy Plant
 - Medical Center Clinics
 - Facilities Development and Campus Planning Building
 - Child Care Center, 872 West Faris Road
 - Institute for Translational Oncology Research (ITOR), 900-B West Faris Road
 - 515 Grove Road (Vacant-previously The Blood Connection)
 - School of Nursing, 605 Grove Road
 - Greenville Memorial Campus Parking Decks
 - Land Associated with Greenville Memorial Campus
- Greer Medical Campus, South Buncombe Road, Greer, SC 29650
 - Greer Memorial Hospital, 830 South Buncombe Road
 - Central Energy Plant, 298 Village Green Circle
 - Greer Medical Office Building-330 Medical Parkway
 - Greer Cancer Centers Building (Linear Accelerator)-340 Medical Parkway
 - Land Associated with Greer Medical Campus
- North Greenville Medical Campus, 807 N. Main Street, Hwy 276, Travelers Rest, SC 29690
 - North Greenville Hospital – Long Term Acute Care
 - EMS Building (Note: Occupied by GHS)
 - Land Associated with North Greenville Medical Campus
- Patewood Medical Campus, Patewood Drive and Enterprise Blvd., Greenville, SC 29615
 - Patewood Outpatient Center, 200 Patewood Drive
 - Patewood Memorial Hospital, 175 Patewood Drive
 - Patewood Central Energy Plant

Memorandum of lease

- Patewood Campus Parking Garage
 - Land Associated with Patewood Medical Campus
- Simpsonville Medical Campus, 729, 727, 733 & 741 SE Main Street, Simpsonville, SC 29681
 - Hillcrest Memorial Hospital, 729 SE Main Street
 - Hillcrest Medical Office Building, 727 SE Main Street
 - Hillcrest Central Energy Plant
 - EMS Building
 - Hillcrest Sleep Lab, 741 SE Main Street
 - Land Associated with Simpsonville Medical Campus
- Greenville OB/GYN Associates, 2 Memorial Medical Drive, Greenville, SC 29605
- Cancer Institute of GHS, 131 Lila Doyle Drive, Seneca, SC 29672
- Eye Clinic, Spartanburg-Eastside, 735 E. Main Street, Spartanburg, SC 29302 (Currently Vacant)
- Eye Clinic/Spartanburg Ambulatory Surgery Center – Westside – 1413 John B. White Sr. Blvd., Spartanburg, SC 29306
- 70 Lightning Bug Trail, Glenville, NC 28736
- Vacant land – 2.995 acres on International Drive, Greenville, SC 29615
- Stoney Point Land, (18.9 acres) Grove Road
- GHS Various Offices – 712 Grove Road, Greenville, SC 29605

Off-Campus Ground-Leased Land to Landlords (GHS as Ground Lessor):

- Center for Family Medicine Land, 877 W. Faris Road, Greenville, SC 29605
- Children's Center Duncan Chapel Land 415 Duncan Chapel Road, Greenville, SC 29617
- Children's Hospital Outpatient Ctr. Land, 249 N Grove Medical Park Dr., Spartanburg, SC 29303
- Eye Institute Land, 104 Simpson Street, Greenville, SC 29605
- Life Center Land, 875 W. Faris Road, Greenville, SC 29605
- Maxwell Pointe Land, 3907-3917 S. Hwy. 14, Greenville, SC 29615
- MD 360 Greer Land, 1305 South Suber Road, Greer, SC 29650
- GHS Senior Care (PACE Center) Land, 32 Centennial Drive, Greenville, SC 29605
- GHS Medical Center – Boiling Springs Land, 2400 Boiling Springs Road, Boiling Springs, SC 29316

Prisma Health–Upstate Board of Directors



Michael Cumby
Chair



Annmarie Higgins
Vice Chair



Tee Hooper



Lance Byars



Mary Gentry



Robert Dye



Tracy Lamb



Jack Ellenberg



Beverly Ward



Adela Mendoza



PrismaHealth.org

